2019-2020 Operating Fund Budget – Version 3

MAY 15, 2019

Agenda

- 1. Changes from May 6, 2019
- 2. Revised Operating Fund Schedules

What's Changed from May 6th

Version 2 vs Version 3

Moved to recommended balanced budget position

Budget Sources of Funding - Approved

| 2019-2020 Potential Budget Sources of Funding | FTE | Savings |
|--|------|--------------|
| M18 Business Development Manager (salaries) | 1.00 | \$ (120,000) |
| V18 Business Development Manager (revenue generated) | | 295,000 |
| V19 Rental Rate Increase | | 100,000 |
| M20 Increase in School Supplies Fee | | 200,000 |
| | | \$ 475,000 |

Version 2 vs Version 3 – Recommended On-Going Proposals

| Ongoing Proposals Summary | |
|---|-------------|
| Version 2 Surplus Position | \$1,805,553 |
| Potential Fundings Sources | 475,000 |
| Total Available to Support Budget Proposals | 2,280,553 |
| Version 3 On-going Budget Proposals | 2,280,553 |
| Surplus (Deficit) | \$ - |
| | |

Version 2 vs Version 3 – Recommended On-Going Proposals

Version 2 proposal M17 – Teacher TTOC Time for Make-Up Preparation has been replaced with proposal M21 – Increase Teaching Time in Elementary and Secondary Schools;

Version 2 proposals T6 – Increase Teacher Staffing at Gathering Place and T7 – Increase Teacher Staffing at South Hill have been replaced with proposal M23 – Communication Plan for Adult Education Program to assess enrolment in the Program. Enrolment in the Adult Education program has been declining for a number of years and this funding would enable the District to determine the level of interest in the program to inform future programming decisions;

Version 2 proposal T8 – Addition of a second Indigenous Knowledge Keeper has been replaced with proposal M22 – District Resource Teacher Indigenous Education. The Indigenous Education department would see more benefit from additional District Resource Teacher time rather than an additional Knowledge Keeper.

| # | 2019-2020 Ongoing Budget Proposal Summary | FTE | Ver | sion 1 | Ver | sion 2 | Ve | ersion 3 | Recom | mendations | |
|-------------|--|------|-------|---------|-------|---------|------|----------|-------|------------|--------|
| V17 I | Digital Communications Coordinator | 1.25 | \$ | 90,411 | \$ | 90,411 | \$ | 90,411 | \$ | 90,411 | |
| /18 I | District Resource Teacher: Mentoring Support | 4.00 | 4 | 24,000 | 4 | 24,000 | | 424,000 | | 424,000 | |
| /19 I | District Diversity Resource Teacher: Anti Racism* | 1.00 | 1 | .05,810 | 1 | .20,810 | | 120,810 | | 120,810 | |
| V10 I | Equipment Replacement Program* | | | 60,000 | | 60,000 | | 60,000 | | 60,000 | |
| V11 I | Increase in Custodial Supplies | | 1 | .00,000 | 1 | .00,000 | | 100,000 | | 100,000 | |
| V12 I | Increase School Flex Budget Allocation by 5% | | 1 | .30,000 | 1 | .30,000 | | 130,000 | | 130,000 | |
| V13 I | Increase Teacher Staffing International Education | 2.97 | | 68,825 | 2 | 52,898 | | 252,898 | | 252,898 | |
| V14 I | International Education Program Coordinator | 1.00 | | 86,080 | | 86,080 | | 86,080 | | 86,080 | |
| V15 I | Mental Health, Wellbeing and Engagement Strategy | 1.00 | 2 | 206,330 | 2 | 06,330 | | 206,330 | | 206,330 | |
| M5 I | Printshop Equipment Replacement | | 1 | .08,000 | | - | | - | | - | |
| M6 I | Replace Obsolete Student Technology | | 7 | 50,000 | | - | | - | | - | |
| M16 S | SSA Work Experience | 5.00 | 2 | 266,950 | 2 | 66,950 | | 266,950 | | 266,950 | |
| M17 - | Teacher TTOC Time for Make-up Preparation | | 1 | .50,000 | 1 | .50,000 | | 150,000 | | - | See M2 |
| V121 I | Increase Teaching Time in Elementary and Secondary Schools | 3.10 | | | | | | 243,956 | | 243,956 | New |
| M22 I | District Resource Teacher: Indigenous Education | 0.50 | | | | | | 52,905 | | 52,905 | New |
| M23 (| Communication Plan for Adult Education Program | | | | | | | 35,000 | | 35,000 | New |
| T2 I | Menstrual Products - Supplies* | | | 42,000 | | 42,000 | | 42,000 | | 42,000 | |
| Г4 <i>и</i> | Additional Vice-Principal at Britannia Secondary | 1.00 | | | 1 | .42,580 | | 142,580 | | 142,580 | |
| rs , | Addition of Instructional Assistant in Adult Education | 0.50 | | | | 26,633 | | 26,633 | | 26,633 | |
| r6 I | Increase Teacher Staffing at Gathering Place | 0.50 | | | | 54,169 | | 54,169 | | - | See M2 |
| F7 I | Increase Teacher Staffing at South Hill | 1.00 | | | 1 | .08,338 | | 108,338 | | - | See M2 |
| r8 / | Addition of second Indigenous Knowledge Keeper | 1.00 | | | | 61,423 | | 61,423 | | - | See M2 |
| | | | \$2,5 | 88,406 | \$2,3 | 22,622 | \$2, | 654,483 | \$ | 2,280,553 | |

Management Proposals - Ongoing

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Version 2 vs Version 3 – Recommended One-Time Proposals

• Proposed to be funded from unrestricted surplus

| One-Time Proposals Summary | | |
|------------------------------|----------|---------|
| Unrestricted Surplus | \$2, | 632,648 |
| Version 3 One-Time Proposals | 2,631,00 | |
| Surplus (Deficit) | \$ | 1,648 |

Projected Restricted & Unrestricted Surplus

| Policy 19 - Accumuated Operating Surplus | Op. Exp | 504,777,841 | |
|---|-----------|-------------|-------------------------|
| | | | Projected 18/19 Surplus |
| | Min | Max | 7,244,080 |
| Restricted Surplus | | | |
| Operations spanning future school years (1.5% ~ 3.0%) | 7,571,668 | 15,143,335 | |
| Identified unusual expenses (0.5% ~ 1.0%) | 2,523,889 | 5,047,778 | |
| Fund constraints | | | 2,087,543 |
| Contingency reserve (0.5% ~ 1.0%) | 2,523,889 | 5,047,778 | 2,523,889 |
| Unrestricted Surplus (0.5% ~1.5%) | 2,523,889 | 7,571,668 | 2,632,648 |

Version 2 vs Version 3 – Recommended One-Time Proposals

Proposal M2 – Data validation Review is combined with proposal T1 – Long Range Facilities Plan Consultation and renamed 'Long Range Facilities Plan Implementation/Consultation'.

The combined proposal has been reduced by \$40,000 to \$460,000 in order to balance the one time proposals with the projected available unrestricted.

Management Proposals – One-time

| # | 2019-2020 One-time Budget Proposal Summary | Version 1 | Version 2 | Version 3 | Recommendations |] |
|----|---|-------------|-------------|-------------|-----------------|------------------|
| M1 | Capital Asset Management Project | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | |
| M2 | Data Validation Review | 100,000 | 100,000 | 100,000 | - | Combined with T1 |
| M3 | Essential Furniture Replacement Plan | 500,000 | 500,000 | 500,000 | 500,000 | |
| M4 | Peoplesoft Payroll Consolidation | 300,000 | 300,000 | 300,000 | 300,000 | |
| M5 | Printshop Equipment Replacement | | 180,000 | 180,000 | 180,000 | |
| M6 | Replace Obsolete Student Technology | | 750,000 | 750,000 | 750,000 | |
| T1 | Long Range Facilities Plan Implementation/Consultation* | | 400,000 | 400,000 | 460,000 | |
| Т2 | Menstrual Products Dispensers - Installation* | 216,000 | 216,000 | 216,000 | 216,000 | |
| Т3 | Elementary Music Program Visioning | | 75,000 | 75,000 | 75,000 | |
| | | \$1,266,000 | \$2,671,000 | \$2,671,000 | \$ 2,631,000 | |

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Revised Operating Fund Schedules

Schedule 2

| | 2020 Preliminary Draft Budget | 2019 Amended Annual Budget | Increase (Decrease) |
|--|----------------------------------|-------------------------------|------------------------|
| Revenues | | | |
| Provincial Grants - MOE | 467,387,134 | 460,563,800 | 6,823,334 |
| Provincial Grants - Other | 68,719 | 68,719 | - |
| Federal Grants | 2,236,492 | 2,259,915 | (23,423) |
| Tuition | 28,706,598 | 28,878,599 | (172,001) |
| Other revenue | 6,159,803 | 5,699,825 | 459,978 |
| Rentals and Leases | 3,815,440 | 3,722,214 | 93,226 |
| Investment Income | 2,531,756 | 2,581,732 | (49,976) |
| Total Revenue | 510,905,942 | 503,774,804 | 7,131,138 |
| Expenses | | | |
| Instruction | 420,785,150 | 414,885,882 | 5,899,268 |
| District Administration | 21,582,748 | 20,743,440 | 839,308 |
| Operations and Maintenance | 63,368,124 | 66,189,164 | (2,821,040) |
| Transportation and Housing | 2,896,093 | 2,959,355 | (63,262) |
| Total Expense | 508,632,115 | 504,777,841 | 3,854,274 |
| Net Revenue (Expense) | 2,273,827 | (1,003,037) | 3,276,864 |
| Transfers | | | |
| Reduction of Unfunded Employee Future Benefits | - | - | - |
| Purchases of Capital Assets | (4,904,827) | (4,207,859) | (696,968) |
| Total Net Transfers | (4,904,827) | (4,207,859) | (696,968) |
| Net Revenue (Expense) after Transfer | (2,631,000) | (5,210,896) | 2,579,896 |
| Prior Year Surplus Appropriation | 2,631,000 | 5,210,896 | (2,579,896) |
| Budgeted Surplus (Deficit) | 0 | 0 | 0 |

Schedule 2A – Operating Revenue

| | Draft Budget | Annual Budget | (Decrease) |
|---|--------------|---------------|------------|
| | | | |
| Provincial Grants - Ministry of Education | | | |
| Operating Grants | 453,681,806 | 451,104,845 | 2,576,961 |
| Other Ministry of Education Grants | 13,705,328 | 9,458,955 | 4,246,373 |
| Total Provincial Grants - Ministry of Education | 467,387,134 | 460,563,800 | 6,823,334 |
| Provincial Grants - Other | 68,719 | 68,719 | - |
| Federal Grants | 2,236,492 | 2,259,915 | (23,423) |
| Tuition | | | |
| Summer School Fees | 1,351,226 | 1,351,226 | - |
| Continuing Education Fees | 471,328 | 522,916 | (51,588) |
| Offshore/Out-of-Province Tuition Fees | 26,884,044 | 27,004,457 | (120,413) |
| Total Tuition | 28,706,598 | 28,878,599 | (172,001) |
| Other Revenue | | | |
| From other School Districts | 1,150,000 | 1,150,000 | - |
| Instructional Cafeteria Revenue | 1,194,017 | 1,194,017 | - |
| Other Grants | - | 103,264 | (103,264) |
| Miscellaneous Fees | 3,815,786 | 3,252,544 | 563,242 |
| Total Other Revenue | 6,159,803 | 5,699,825 | 459,978 |
| Rentals and Leases | 3,815,440 | 3,722,214 | 93,226 |
| Investment Income | 2,531,756 | 2,581,732 | (49,976) |
| Total Operating Revenue | 510,905,942 | 503,774,804 | 7,131,138 |

2020 Preliminary 2019 Amended

Increase

Schedule 2B – Operating Expense

| | 2020 Preliminary Draft Budget | 2019 Amended Annual Budget | Increase (Decrease) |
|---------------------------------------|----------------------------------|-------------------------------|------------------------|
| Salaries | | | |
| Teacher Salaries | 229,222,906 | 222,989,251 | 6,233,655 |
| Principal and Vice Principal Salaries | 24,671,112 | 24,067,002 | 604,110 |
| Educational Assistant Salaries | 37,974,644 | 38,331,986 | (357,342) |
| Support Salaries | 54,853,086 | 54,912,383 | (59,297) |
| Other Professional Salaries | 9,997,206 | 9,993,449 | 3,757 |
| Substitute Salaries | 8,933,655 | 10,245,458 | (1,311,803) |
| Total Salaries | 365,652,609 | 360,539,529 | 5,113,080 |
| | | | |
| Employee Benefits | 99,139,782 | 95,006,484 | 4,133,298 |
| | | | |
| Total Salaries and Benefits | 464,792,391 | 455,546,013 | 9,246,378 |
| | | | |
| Services and Supplies | | | |
| Services | 14,513,223 | 17,140,103 | (2,626,880) |
| Student Transportation | 2,900,247 | 2,972,401 | (72,154) |
| Professional Development and Travel | 1,117,641 | 1,308,829 | (191,188) |
| Rentals and Leases | 1,634,810 | 1,558,775 | 76,035 |
| Dues and Fees | 971,882 | 905,790 | 66,092 |
| Insurance | 1,361,655 | 1,316,329 | 45,326 |
| Interest | 2,363 | 2,363 | - |
| Supplies | 12,334,950 | 14,903,514 | (2,568,564) |
| Utilities | 9,002,953 | 9,123,724 | (120,771) |
| Total Services and Supplies | 43,839,724 | 49,231,828 | (5,392,104) |
| | | | |
| Total Operating Expense | 508,632,115 | 504,777,841 | 3,854,274 |

Questions